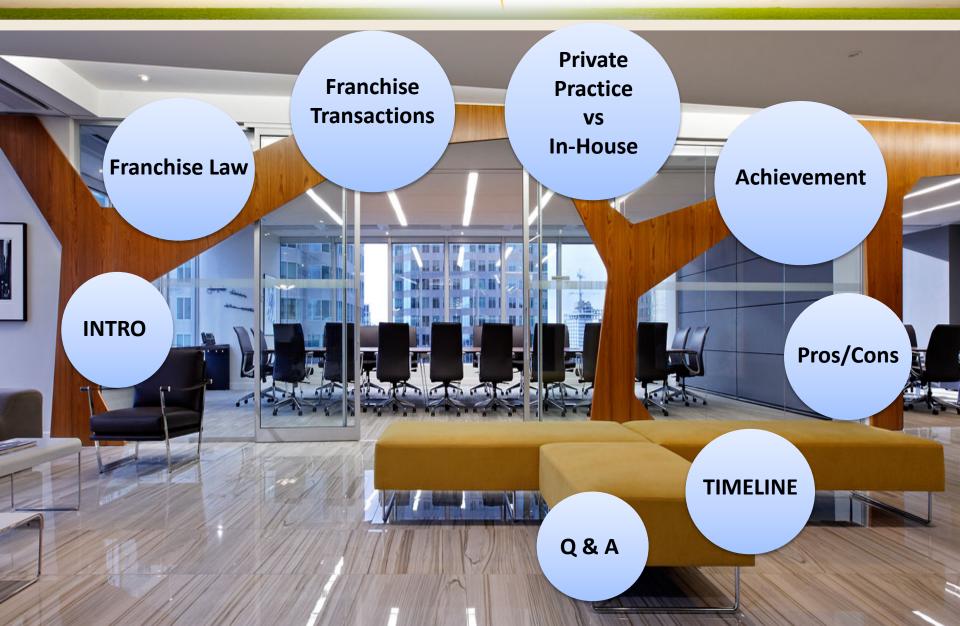


Life as a Franchise Clerk

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Franchise Law

- Provincially regulated in six provinces: Ontario,
 Prince Edward Island, New Brunswick, Manitoba,
 Alberta, British Columbia
- Self regulated sector
- Reliance on the provincial court system to enforce and develop the law

Franchise Law

- What is a franchise?
- What does franchise law protect?
- Pre-sale disclosure (s5 AWA)
- Duty of good faith and fair dealing (s3 AWA)
- Right to associate (s4 AWA)
- Right to rescind (s6 AWA)

Franchise Law

Franchise Disclosure Document (s5(4))

- a) All material facts;
- b) Financial Statements:
- c) Copies of all proposed franchise agreements and other agreements
- d) Prescribed statements and certificates;
- e) Other information as prescribed



Franchise Agreements

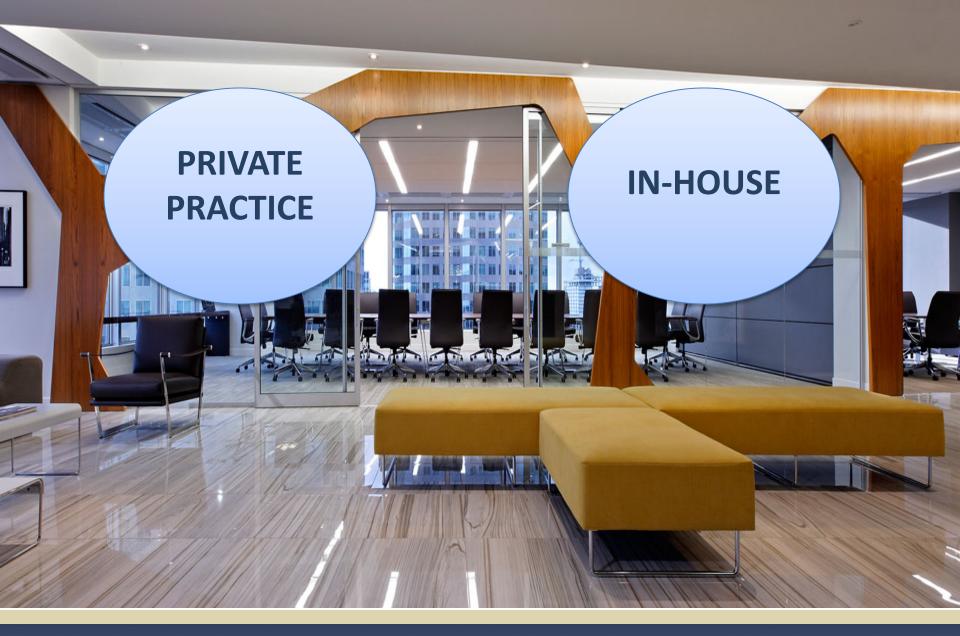
- Grant of the licence (IP and system)
- Exclusivity vs rights reserved
- Term
- Premises
- Fees and reporting (banking and audit)
- Training
- Obligations (authorized stuff, full time, joint employer protection, cybersecurity, Manual)



Franchise Agreements

- Advertising (promotions and programs)
- Manual and system changes
- Restrictive covenants
- Transfers
- Intellectual property
- Default (specific remedies) and termination





What to expect in private practice

Franchisee

- Meetings (franchise business model, incorporations)
- Critical review memorandum
- All franchise documents (ancillary, purchase)
- Ongoing requirements (manual, changes, notices)
- Franchisee associations / Franchisor advisory councils
- Defaults and disputes
- Rescission claims
- Court actions



What to expect in private practice

Franchisor

- Meetings (strategy, structure, IP, incorporations)
- Drafting franchise documentation (ancillary, purchase)
- Communication to finalize documentation
- Ongoing requirements (disclosure, manual, notices, renewal, PPSA registrations, updates in law)
- Disputes and defaults
- Franchisee associations / Franchisor advisory councils
- Review rescission claims
- Court actions



What to expect in-house

- Meetings and strategy
- Minute books and incorporations
- Review application materials (initial contact with candidates)
- Prepare initial drafts of franchise documents (ancillary)
- Manage outside counsel and service providers
- Record keeping (minute books, charts, PPSA registrations)
- Manual, monitoring (fees), notices, renewal
- Manage franchisee interactions
- Franchisee associations / Franchisor advisory councils
- Disputes and defaults



International expansion







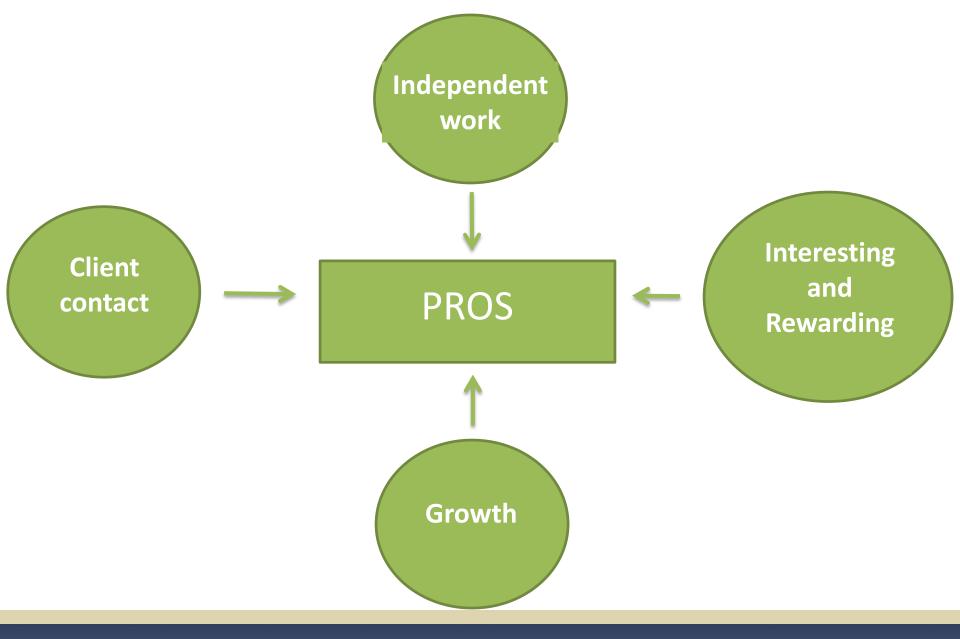


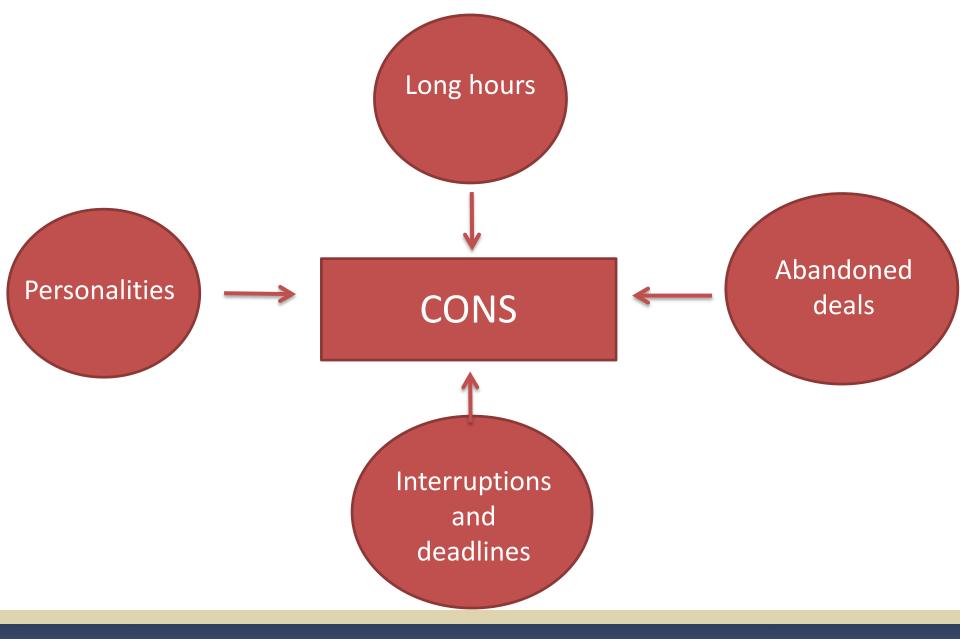




PROS / CONS







Franchise Clerk Work Day

